



#### **ASCENDAS REIT**

Citi Asia-Pacific Property Conference 2020

23 June 2020

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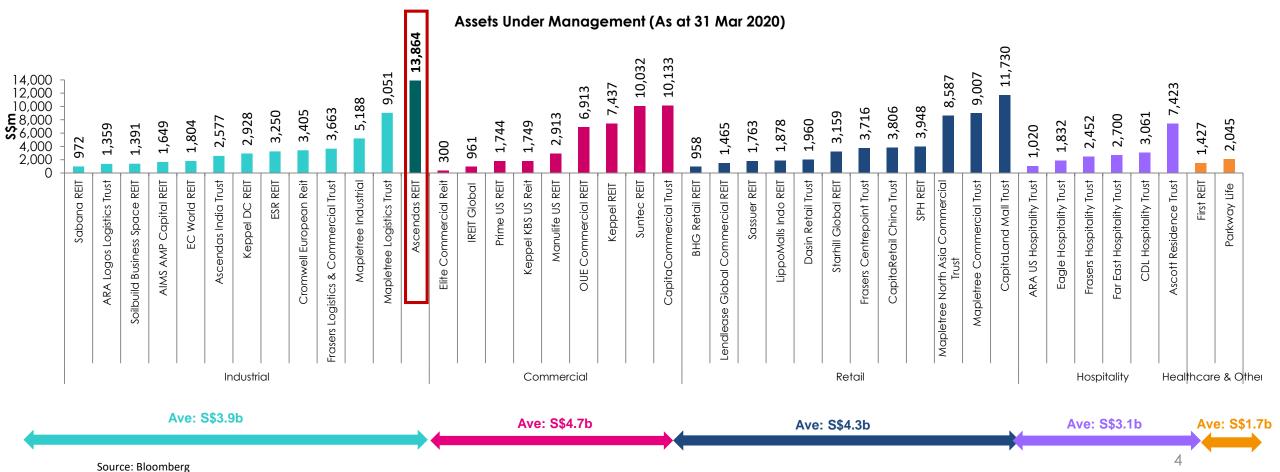
# Overview of Ascendas Reit



#### Largest Singapore Industrial Reit



- First and largest business space and industrial REIT listed on the Singapore Exchange
- Largest Singapore Industrial Reit by AUM and Market Capitalisation
- A constituent of many indices such as MSCI, FTSE, EPRA/NAREIT, Straits Times Index



#### Largest Singapore Industrial Reit

- Ascendas Reit is the largest Singapore industrial REIT by AUM and market capitalisation
- Its business space and industrial properties are located across 4 developed markets – Singapore, Australia, the United Kingdom (UK) and the United States (US)





**Investment Properties** 

~ S\$13 b



**Market Capitalisation** 

> \$\$10 b

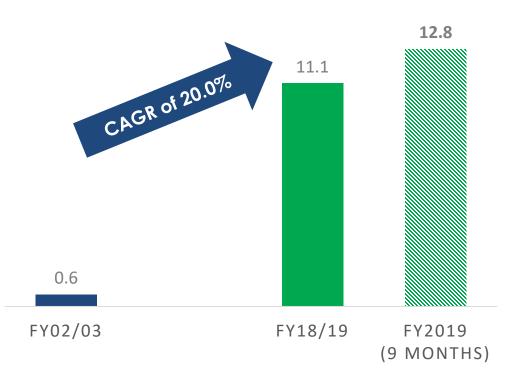


As at 31 March 2020

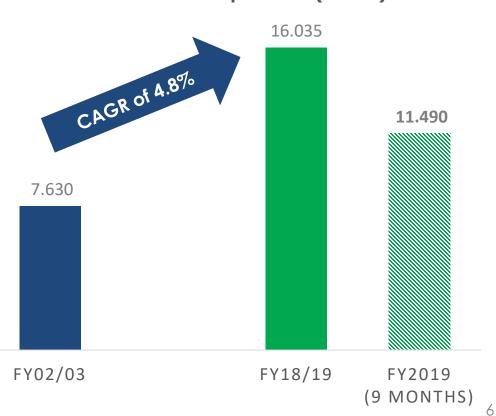
### **AUM and DPU Growth**

- Third party acquisitions: 48%
- Acquisitions from Sponsor: 40%
- Development: 12%

#### Investment Properties (S\$ b)



A Member of CapitaLand

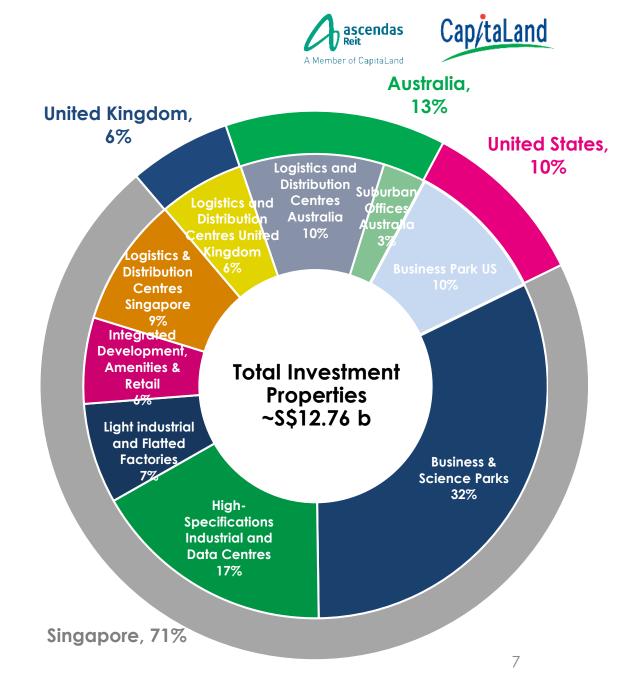


#### Distribution per Unit (cents)

# Well Diversified Portfolio

#### By Value of Investment Properties

- As at 31 Mar 2020, total investment properties stood at \$\$12.76 b
- Well-diversified geographically:
  - Singapore portfolio: **\$\$9.03 b**
  - Australia portfolio: **\$\$1.58 b**
  - United Kingdom portfolio: \$\$0.82 b
  - United States portfolio: \$\$1.33 b
- Well-diversified by **asset class**:
  - Business & Science Park/ Suburban office: 45%
  - Industrial: 30%
  - Logistics & Distribution Centre: 25%



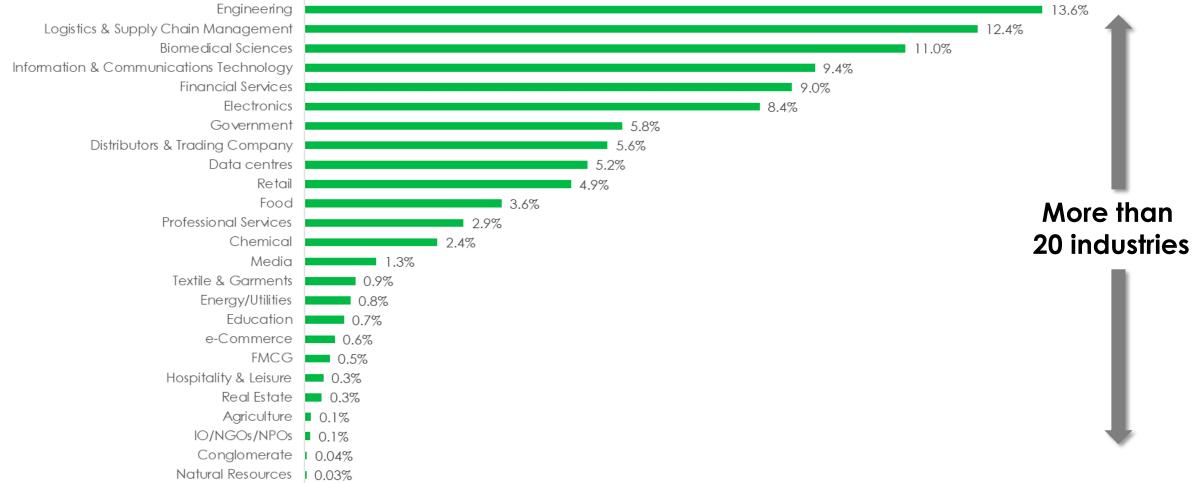
#### Notes:

Multi-tenant buildings account for 71.2% of Ascendas Reit's portfolio by asset value as at 31 Mar 2020. Within Hi-Specs Industrial, there are 3 data centres (4.3% portfolio), of which 2 are single-tenant buildings. Within Light Industrial, there are 2 multi-tenant flatted factories (2.6% of portfolio).

#### Customers' Industry Diversification (By Monthly Gross Revenue)







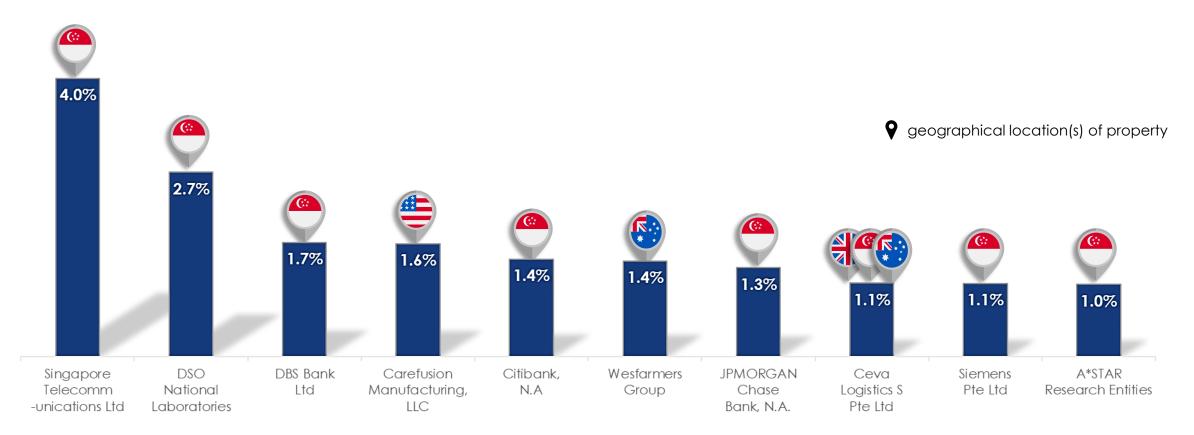
Note: Customers' Industry classifications have been updated to better reflect the organisation's primary industry sector. Previous industry classifications were based on the Singapore Standard Industrial Classification (SSIC) which may be outdated due to changes in business activities.

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### **Quality and Diversified Customer Base**



- Total customer base of around 1,490 tenants
- Top 10 customers (as at 31 Mar 20) account for about 17.3% of monthly portfolio gross revenue.
- On a portfolio basis, weighted average security deposit is about 5.0 months of rental income.



# Key Highlights: 1Q FY2020

## Key Highlights - 1Q FY2020



**Asset Management** 

Healthy Portfolio Occupancy <b>91.7 %</b>	Positive Portfolio Rental Reversion <sup>#</sup> +8.0%	Healthy Aggregate Leverage to <b>36.2%</b> From 35.1% as at 31 Dec 2019	High Level of Natural Hedge <b>&gt;76.0%</b>

**Capital Management** 

#### **Investment Management**

- Acquired a 25% stake in Galaxis for purchase consideration of S\$102.9 m
- Divested three Singapore properties for total sales proceeds of S\$125.3 m
- Completed two asset enhancement initiatives worth S\$14.5 m

# Percentage change of the average gross rent over the lease period of the renewed leases against the preceding average gross rent from lease start date. Takes into account renewed leases in multi-tenant buildings that were signed in 1Q FY2020 and average gross rents are weighted by area renewed.

#### Investment Management

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Units 1a, 1b, 2 & 3 Upwell Street, Yorkshire & the Humber, United Kingdom

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#### **Investment Highlights**



- Acquired a 25% stake in Galaxis for a purchase consideration of \$\$102.9 m
- Divested three Singapore properties for total sales proceeds of S\$125.3 m
- Completed two asset enhancement initiatives in 1Q FY2020 worth S\$14.5 m

1Q FY2020	Country	Sub-segment	Purchase Consideration (S\$m)	Completion Date
Acquisition			102.9	
25% stake in Galaxis	Singapore	Business & Science Park	102.9	31 Mar 2020
1Q FY2020	Country	Sub-segment	Total Cost/Sale Price (S\$m)	Completion Date
Divestments			125.3	
Wisma Gulab	Singapore	High-Specs Industrial	88.0	23 Jan 2020
202 Kallang Bahru	Singapore	Light Industrial	17.0	4 Feb 2020
25 Changi South Street 1	Singapore	Light Industrial	20.3	6 Mar 2020
Asset Enhancement Initiatives	5		14.5	
The Capricorn	Singapore	Business & Science Park	6.0	20 Feb 2020
Plaza 8	Singapore	Business & Science Park	8.5	5 Mar 2020
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## Acquisition: 25% stake in Galaxis, Singapore

ascendas Reit	
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Purchase Consideration <sup>(1)</sup>	\$\$102.91 m
Acquisition Fee, Stamp Duty and Other Transaction Costs <sup>(2)</sup>	\$\$2.99 m
Total Acquisition Cost	\$\$105.90 m
Vendor	MBK Real Estate Asia Pte Ltd, a wholly- owned subsidiary of Mitsui & Co, Ltd
Agreed Property Value (based on 100%)	\$\$630.0 m
Valuation as at 26 Mar 20 (based on 100%)	\$\$650.0 m
Land Area	19,283 sqm
Land Tenure	Approx. 52 years
Net lettable area	60,752 sqm
Occupancy (as at acquisition)	99.6%
Weighted Average Lease Expiry (as at acquisition)	2.5 years
Key Tenants	Canon, Oracle, Sea (formerly Garena)
Initial Net Property Income Yield	6.2% (6.1% post-transaction cost)
Completion Date	31 Mar 2020

- (1) Purchase consideration is subject to post-completion adjustments and based on 25% of the Adjusted Net Asset Value of Ascendas Fusion 5 Pte Ltd, the holding entity for Galaxis, as at the date of completion. This takes into consideration the Agreed Property value of \$\$630.00 m, which is about 3.1% lower than the independent market valuation of the Property of \$\$650.00 m as at 26 March 2020. The valuation was commissioned by HSBC Institutional Trust Services (Singapore) Limited (as trustee of Ascendas Reit) and was carried out by CBRE Pte Ltd using the Income Capitalisation and Discounted Cash Flow approaches.
- (2) Includes acquisition fees payable to the Manager in cash (being 1.0% of the 25% of Agreed Property Value, which amounts to approximately \$\$1.575 m)



#### The Property:

 Galaxis comprises a 17-storey building with business park and office space, a two-storey retail and F&B podium, a five-storey building with work lofts and a two-storey basement carpark. It is zoned for Business Park use with a 30% White Component.

#### Well-Located:

- Situated at the heart of Fusionopolis, onenorth with direct access to the one-north MRT station
- About 5-minute drive to Ayer Rajah
   Expressway and a 15-minute drive to the Central Business District.

# **Capital Management**

#### **Healthy Balance Sheet**



- Aggregate leverage is healthy at 36.2% <sup>(1)(2)</sup>
- Available debt headroom of ~\$\$3.8 b<sup>(1)(2)</sup> to reach 50.0% aggregate leverage
- Total assets include cash and equivalent of ~ S\$290 m to meet current financial and operational obligations

	As at 31 Mar 2020	As at 31 Dec 2019	As at 31 Mar 2019
Total Debt (S\$m) <sup>(1)(3)</sup>	<b>4,981</b> <sup>(2)</sup>	4,653	4,141
Total Assets (S\$m) (1)	<b>13,746</b> <sup>(2)</sup>	13,246	11,414
Aggregate Leverage (1)	<b>36.2%</b> <sup>(2)</sup>	35.1%	36.3%
Unitholders' Funds (S\$m)	7,907	7,810	6,642
Net Asset Value (NAV) per Unit	218 cents	216 cents	213 cents
Adjusted NAV per Unit (4)	215 cents	213 cents	205 cents
Units in Issue (m)	<b>3,618</b> <sup>(5)</sup>	3,613 <sup>(5)</sup>	3,111

(1) Excludes the effects of FRS 116.

(2) Includes interests in JV

(3) Excludes fair value changes and amortised costs. Borrowings denominated in foreign currencies are translated at the prevailing exchange rates except for JPY/HKD-denominated debt issues, which are translated at the cross-currency swap rates that Ascendas Reit has committed to.

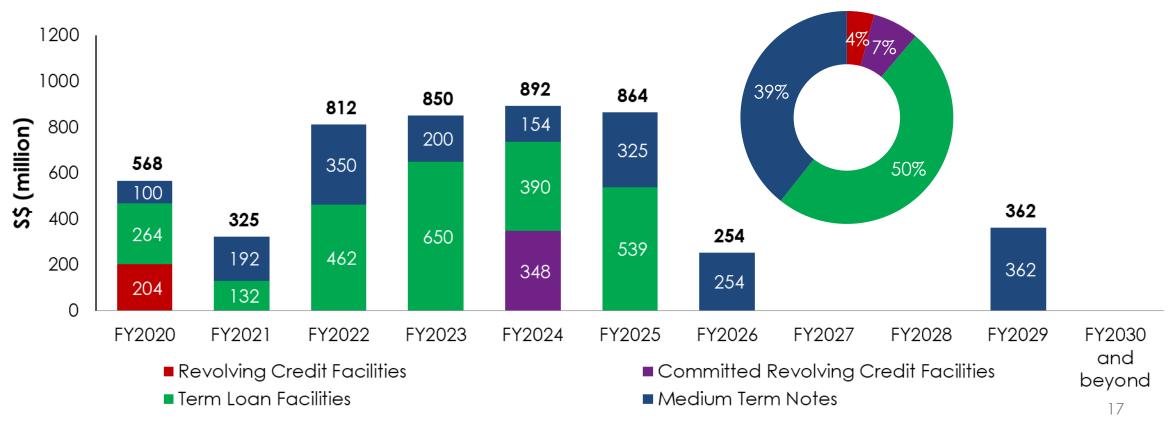
(4) Adjusted for the amount to be distributed for the relevant period after the reporting date.

(5) 498 million new Units were issued on 6 December 2019 in relation to the Rights Issue.

### Well-spread Debt Maturity Profile



- Well-spread debt maturity with the longest debt maturing in FY2029
- Average debt maturity is stable at 3.8 years (Dec 2019: 4.0 years; Mar 2019: 4.0 years)
- Entered into a 5-year US\$198 m (S\$275 m) Term Loan in 1Q FY2020 to ensure a high level of natural hedge in the United States
- \$\$200 m of committed and ~\$\$1.1 b of uncommitted facilities are unutilised



## **Key Funding Indicators**



- Robust financial metrics that exceed bank loan covenants by a healthy margin
- Enable access to wider funding options at competitive rates

	As at 31 Mar 2020	As at 31 Dec 2019
Aggregate Leverage (1)	<b>36.2%</b> <sup>(2)(3)</sup>	35.1% <sup>(2)</sup>
Unencumbered Properties as % of Total Investment Properties <sup>(4)</sup>	92.5%	91.8%
Interest Cover Ratio <sup>(2)(5)</sup>	5.0 x	4.9 x
Net Debt <sup>(6)</sup> / EBITDA	8.0 x	8.1 x
Weighted Average Tenure of Debt (years)	3.8	4.0
Weighted Average all-in Debt Cost	2.9%	2.9%
Issuer Rating by Moody's	A3	A3

1) Based on total gross borrowings divided by total assets. Correspondingly, the ratio of total gross borrowings (including perpetual securities) to unitholders' funds is 66.1%.

(2) Exclude the effects of FRS 116.

(3) Computation includes interests in JV.

(4) Total investment properties exclude properties reported as finance lease receivable.

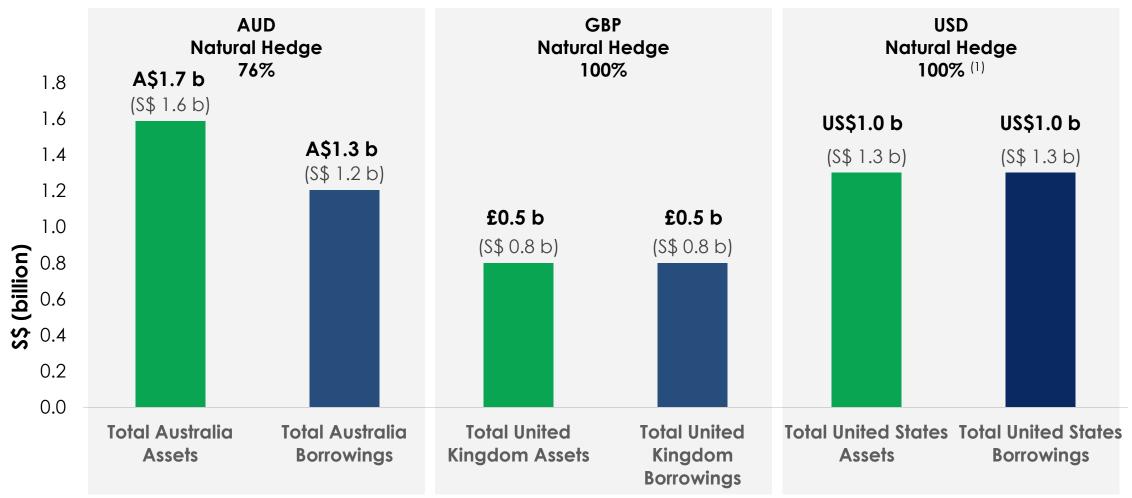
(5) Based on the trailing 12 months EBITDA (excluding effects of any fair value changes of derivatives and investment properties, and foreign exchange translation), divided by the trailing 12 months interest expense and borrowing-related fees.

(6) Net debt includes lease liabilities arising from FRS 116, 50% of perpetual securities, offset by cash and fixed deposits.

## **High Natural Hedge**



 Maintained high level of natural hedge for Australia (76%), the United Kingdom (100%) and United States (increase from 76% to 100%) to minimise the effects of adverse exchange rate fluctuations



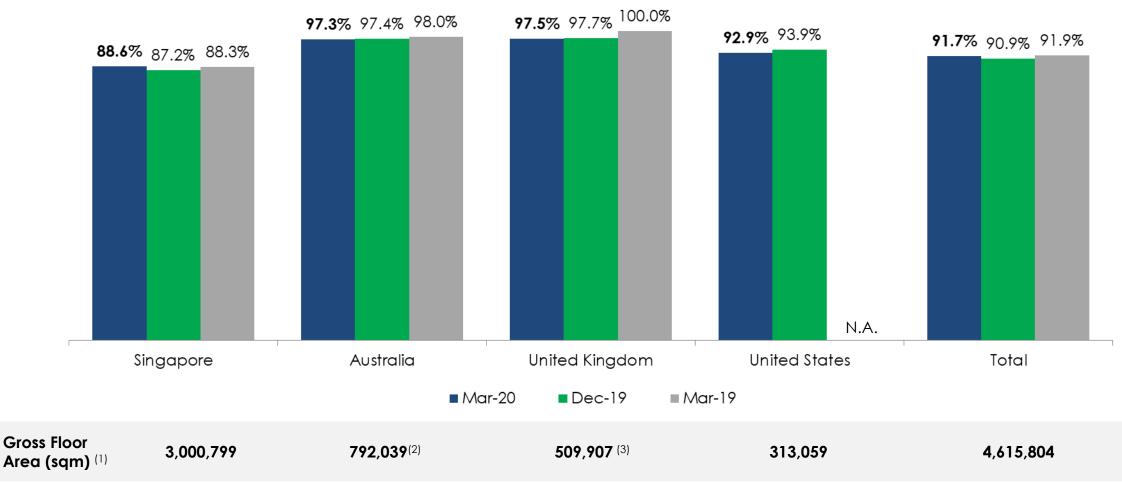
(1) Natural hedge for United States has since increased from 76% as of 3Q FY2019 to 100% as of 1Q FY2020.

# Asset Management

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#### **Overview of Portfolio Occupancy**





(1) Gross Floor Area as at 31 Mar 2020.

(2) Gross Floor Area for Australia portfolio refers to the Gross Lettable Area/Net Lettable Area.

(3) Gross Floor Area for United Kingdom portfolio refers to the Gross Internal Area.

### Singapore: Occupancy



Occupancy improved to 88.6% mainly due to higher occupancies at 40 Penjuru Lane (31 Mar 2020: 84.2%, 31 Dec 2019: 80.6%) and LogisHub@Clementi (31 Mar 2020: 91.0%, 31 Dec 2019: 71.0%)

As at	31 Mar 2020	31 Dec 2019	31 Mar 2019
Total Singapore Portfolio GFA (sqm)	3,000,799 <sup>(1)(2)(3)(4)</sup>	3,061,210 <sup>(1)(2)</sup>	3,034,122
Singapore Portfolio Occupancy (same store) <sup>(5)</sup>	88.5%	88.6%	89.6%
Singapore MTB Occupancy (same store) <sup>(6)</sup>	85.1%	85.0%	86.5%
Occupancy of Singapore Investments Completed in the last 12 months	93.7%	93.7%	N.A.
Overall Singapore Portfolio Occupancy	88.6%	87.2%	88.3%
Singapore MTB Occupancy	85.2%	83.4%	85.5%

(1) Excludes 25 Ubi Road 4 and 27 Ubi Road 4 which were decommissioned for redevelopment since Jun 2019.

- (2) Excludes 8 Loyang Way 1, which was divested on 18 Sep 2019.
- (3) Excludes 190 Macpherson Road, which was divested on 23 Jan 2020, 202 Kallang Bahru divested on 4 Feb 2020 and 25 Changi South Street 1 divested on 6 Mar 2020.
- (4) Excludes iQuest@IBP, which was decommissioned for redevelopment since Jan 2020.
- (5) Same store portfolio occupancy rates for previous quarters are computed with the same list of properties as at 31 Mar 2020, excluding new investments completed in the last 12 months and divestments.

(6) Same store MTB occupancy rates for previous quarters are computed with the same list of properties as at 31 Mar 2020, excluding new investments completed in the last 12 months, divestments and changes in classification of certain buildings from single-tenant to multi-tenant buildings or vice-versa.

#### Australia: Occupancy



Occupancy remained high at 97.3%

As at	31 Mar 2020	31 Dec 2019	31 Mar 2019
Total Australian Portfolio GFA (sqm)	792,039(1)	792,039(1)	810,772
Australian Portfolio Occupancy (same store) <sup>(2)</sup>	97.2%	97.3%	97.9%
Occupancy of Australian Investments Completed in the last 12 months	N.A.	N.A.	100%
Overall Australian Portfolio Occupancy	97.3%	97.4%	98.0%

(1) The decrease in GFA was due to decommissioning of partial space at 484-490 and 494-500 Great Western Highway to facilitate AEI works to improve leasing outcomes.

(2) Same store portfolio occupancy rates for previous quarters are computed with the same list of properties as at 31 Mar 2020, excluding new investments completed in the last 12 months.

### **United Kingdom: Occupancy**



Occupancy remained high at 97.5%

As at	31 Mar 2020	31 Dec 2019	31 Mar 2019
Total United Kingdom Portfolio GFA (sqm)	509,907	509,907	509,032
Occupancy of United Kingdom Investments Completed in the last 12 months	N.A.	N.A.	100%
Overall United Kingdom Portfolio Occupancy	97.5%	97.7%	100%

#### **United States: Occupancy**



Occupancy remained relatively stable at 92.9%.

As at	31 Mar 2020	31 Dec 2019
Total United States Portfolio GFA (sqm)	313,059	313,059
Occupancy of United States Investments Completed in the last 12 months	92.9%	93.9%
Overall United States Portfolio Occupancy	92.9%	93.9%

#### **Portfolio Rental Reversions**



- Average portfolio rent reversion of 8.0% was recorded for leases renewed in 1Q FY2020
- Rental reversion for FY2020 is expected to be flat in view of the current uncertainties

1Q FY2020	3Q FY2019	4Q FY18/19
7.7%	8.8%	6.6%
7.0%	11.8%	4.8%
12.2%	4.4%	3.9%
4.2%	0.9%	2.9%
0.3%	3.1%	9.7%
15.6%	1.4%	8.5%
13.7%	_ (2)	_ (2)
15.7%	_ (2)	_ (2)
13.2%	_ (2)	_ (2)
_ (2)	_ (2)	_ (2)
_ (2)	_ (2)	_ (2)
7.4%	_ (2)	N.A.
7.4%	_ (2)	N.A.
8.0%	8.8%	6.6%
	<ul> <li>7.7%</li> <li>7.0%</li> <li>12.2%</li> <li>4.2%</li> <li>0.3%</li> <li>15.6%</li> <li>13.7%</li> <li>13.2%</li> <li>(2)</li> <li>- (2)</li> <li>7.4%</li> <li>7.4%</li> </ul>	7.7%8.8%7.0%11.8%12.2%4.4%4.2%0.9%0.3%3.1%15.6%1.4%15.7% $-$ (2)13.2% $-$ (2)- (2) $-$ (2)<

(1) Percentage change of the average gross rent over the lease period of the renewed leases against the preceding average gross rent from lease start date. Takes into account renewed leases that were signed in their respective periods and average gross rents are weighted by area renewed.

(2) There were no renewals signed in the period for the respective segments.

#### **Ongoing Projects:** Improving Portfolio Quality



 Expected delay in built-to-suit business park development for Grab to 1Q 2021 (from 4Q 2020) due to COVID-19 "circuit breaker" measures in Singapore

	Country	Estimated Value (S\$m)	Estimated Completion Date <sup>(1)</sup>
Development		181.2	
Built-to-suit business park development for Grab	Singapore	181.2	1Q 2021
Redevelopment		119.3	
25 & 27 Ubi Road 4	Singapore	35.0	2Q 2021
iQuest@IBP	Singapore	84.3	3Q 2022
Asset Enhancement Initiatives		18.1	
Aperia (New)	Singapore	1.2	3Q 2020
The Galen	Singapore	7.0	6 Apr 2020 (in 2Q 2020)
52 & 53 Serangoon North Avenue 4	Singapore	8.5	2Q 2020
484-490 & 494-500 Great Western Highway	Sydney, Australia	1.4	2Q 2020

#### \* Artist Impressions

Asset Enhancement Initiative	(New):
Aperia, Singapore	

Description	Enhancement works to the tower lift lobby and common corridors to create a premium look and feel
	Enhancement works to the common area with the introduction of a new playground
Property Segment	Integrated Development Amenities and Retail (IDAR)
Net Lettable Area	70,832 sqm
Estimated Cost	\$\$1.2 m
Completion Date	3Q 2020



Children's playground
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#### **COVID-19 Country Update**







Government Measures Implemented	<ul> <li>Government assistance:         <ul> <li>Property tax rebate (Retail/F&amp;B/amenities: 100%, Industrial: 30%)</li> <li>For SMEs: additional cash grant (Retail/F&amp;B/amenities: 0.8 months, Industrial: 0.64 months)</li> </ul> </li> <li>For qualifying SMEs<sup>(1)</sup>:         <ul> <li>Additional rent waiver by landlord</li> <li>Instalment repayment scheme for rental arrears; interest capped at 3% p.a.</li> </ul> </li> </ul>	<ul> <li>Mandatory code of conduct (for SMEs): landlords unable to terminate leases/draw on deposits and to offer reductions in rent (as waivers or deferrals) based on the tenant's reduction in trade during COVID-19, tenants to honour leases</li> </ul>
Impact	<ul> <li>Retail/F&amp;B/amenities SME tenants will receive 4 months of base rent waiver, inclusive of government's property tax rebate and cash grant <sup>(2)</sup></li> <li>Qualifying industrial SME tenants will receive 2 months of base rent waiver, inclusive of government's property tax rebate and cash grant <sup>(3)</sup></li> </ul>	<ul> <li>Suspended rent collection from F&amp;B tenants (&lt;1% of Australia portfolio by rental income) from Apr until they reopen</li> <li>Restructured lease of one leisure/hospitality tenant, providing rental rebate</li> <li>Pro-active discussions with tenants to offer assistance via existing lease incentives or rent deferral</li> </ul>
Outlook	<ul> <li>2020 GDP forecast: -4% to -7% (source: MTI)</li> <li>To-date, no tenants have pre-terminated due to COVID-19</li> <li>Challenging leasing environment</li> </ul>	<ul> <li>2020 GDP forecast: -4.5% (source: Bloomberg)</li> <li>To-date, no tenants have pre-terminated due to COVID-19</li> <li>New leasing enquiry to remain subdued, but existing tenants may be more likely to renew than relocate on lease expiry.</li> </ul>

(1) Eligibility criteria for qualifying SMEs include substantial drop in average monthly revenue during COVID-19 (average monthly revenue from April to May 2020 on an outlet level reduced by 35% or more, compared to April to May 2019). Source: <a href="https://www.mlaw.gov.sg/covid19-relief/rental-relief-framework-for-smes#eligibility">https://www.mlaw.gov.sg/covid19-relief/rental-relief-framework-for-smes#eligibility</a>

(2) To-date 3 months disbursed; remaining to be disbursed by Sep 2020.

(3) Qualifying industrial SME tenants (based on Ascendas Reit's records) will receive 1 month of base rent waiver in Jun 2020 on top of property tax rebates. Further adjustments will be made by Sep 2020. to ensure that all qualifying industrial SME tenants will receive 2 months of base rent waiver.

### COVID-19 Country Update



#### **United Kingdom**

#### United States

Government Measures Implemented	<ul> <li>Up until 30 Jun 2020, landlords are not allowed to terminate leases for any missed payments. The UK government has the option to extend this if needed. Tenants will still be liable to pay rent i.e. no rent holiday</li> <li>Deferment of VAT payments for Mar – Jun 2020 to the end of the financial year</li> </ul>	<ul> <li>Landlords are not allowed to evict tenants due to non- payment of rents in Portland, Oregon (until 7 Jul 2020), San Diego, California (until 25 Sep 2020) and Raleigh, North Carolina (until 20 Dec 2020)</li> </ul>
Impact	<ul> <li>No rent rebates given to-date</li> <li>Allowed some tenants to change their rental payment from quarterly to monthly in advance and some to defer rent payments to the latter part of the year, to help them with their cashflow management</li> <li>Defer the VAT payment by one year to Mar-21</li> <li>Extending available space for short-term leases</li> </ul>	<ul> <li>Provided rental rebate to one small café operator in Portland</li> </ul>
Outlook	<ul> <li>2020 GDP forecast: -7.8% (source: Bloomberg)</li> <li>To-date, no tenants have pre-terminated due to COVID- 19</li> <li>More leasing challenges expected as many interests have been aborted or put on hold. However leases in the final stages are continuing to progress</li> </ul>	<ul> <li>2020 GDP forecast: -5.7% (source: Bloomberg)</li> <li>To-date, no tenants have pre-terminated due to COVID-19</li> <li>Majority of our tenants are operating with skeleton crews serving essential functions on site, with rest of staff working remotely</li> <li>Slowdown in leasing activity as tenants are holding back expansion plans; trend towards shorter-term extensions for near-term expiries</li> </ul>

#### **Key Policy**



<b>New Measures</b> (By Monetary Authority of Singapore, Ministry of Finance and Inland Revenue Authority of Singapore)	<ul> <li>Higher aggregate leverage (gearing) limit to 50% (from 45%)</li> <li>Extension to distribute at least 90% of S-REIT's taxable income for FY ending in 2020 from 3 months (after the end of the FY) to 31 Dec 2021 to qualify for tax transparency</li> <li>Banks' assurance that there will be no automatic enforcement of loan covenant breaches for landlords impacted by the requirements under the rental relief framework for SMEs<sup>(1)</sup></li> </ul>
Ascendas Reit	
Aggregate Leverage	Healthy aggregate leverage at ~36% with available debt headroom of ~ $$3.8 b^{(2)(3)}$ before reaching 50.0% aggregate leverage
Distribution Policy	Whilst Ascendas Reit has been distributing 100% of taxable Income available for distribution, its policy is to distribute at least 90% of the taxable income

<sup>(1)</sup> Please refer to Ministry of Law Singapore's news release "New Rental Relief Framework for SMEs" dated 3 June for details on the framework.

(2) Excludes the effects of FRS 116.

(3) Includes interests in JV.

#### Commitment to Unitholders: Prudent Capital Management & Safeguarding Provision



<b>Robust Financial</b>	<ul> <li>Healthy aggregate leverage at ~36%</li> </ul>
Metrics	<ul> <li>Financial metrics exceed key bank covenant thresholds</li> </ul>
	<ul> <li>Sufficient cashflow to meet financial and operational obligations currently</li> </ul>
	<ul> <li>Has reserves of \$\$490 m, comprising of \$\$290 m in cash and \$\$200 m in committed facilities</li> </ul>
	<ul> <li>Did not have any refinancing requirements in 1H2020</li> </ul>
Strategy	For prudent capital management, we will continue to be selective in:
	<ul> <li>Acquisitions</li> <li>Asset Enhancement &amp; Asset Transformation Initiatives/Convert-to-suit projects</li> </ul>

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# **Sustainability**

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#### **Sustainability Achievements**



1<sup>st</sup> industrial building in Singapore awarded Green Mark Platinum **Super Low Energy (SLE)** status by BCA<sup>(1)</sup>



Best-in-class energy efficient building Largest number of electrical Vehicle (EV) charging lots in Singapore



80 Bendemeer Road, Singapore

40 lots across 8 properties providing high-speed charging

Largest combined solar installation by a real estate company in Singapore



40 Penjuru Lane, Singapore

>21,000 solar panels across 6 properties generating over 10,000 MWh of solar energy



SIAS Investors' Choice Awards 2019 Sustainability Award – Runner Up (REITs & Business Trust Category)

#### Powering Properties with Renewable Energy



Common facilities' electricity usage at three buildings located at one-north will be 100% powered with renewable energy generated from Ascendas Reit's solar farms by 2022

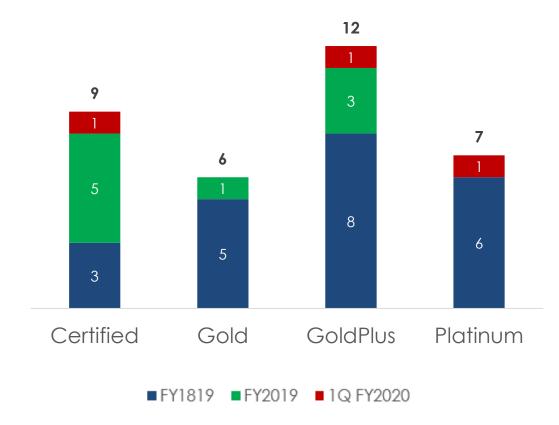


# Moving Towards a Green and Sustainable Portfolio



#### 34 BCA Green Mark Certifications

#### Incorporating Green and Community Spaces



#### **New Developments**



#### **Existing Properties**









# Thank You



