

THIS APPENDIX IS IMPORTANT AND REQUIRES YOUR IMMEDIATE ATTENTION

This Appendix is circulated to holders of units in CapitaLand Ascendas REIT ("**CLAR**", the units in CLAR, "**Units**", and the holders of Units, "**Unitholders**"). Its purpose is to provide the Unitholders with information on the proposed renewal of the Unit Buy-Back Mandate (as defined herein) to be tabled at the annual general meeting of Unitholders to be convened and held at Marina Bay Sands Expo and Convention Centre, Level 3, Hibiscus Ballroom, 10 Bayfront Avenue, Singapore 018956 on Friday, 24 April 2026 at 3.00 p.m. (Singapore Time) ("**AGM**").

Singapore Exchange Securities Trading Limited (the "**SGX-ST**") assumes no responsibility for the accuracy of any statements or opinions made, or reports contained, in this Appendix. If you are in any doubt as to the action you should take, you should consult your stockbroker, bank manager, solicitor, accountant or other professional adviser immediately.

If you have sold or transferred all your units in CLAR, you should immediately inform the purchaser or transferee or to the bank, stockbroker or other agent through whom the sale or transfer was effected for onward notification to the purchaser or transferee that this Appendix (together with the Annual Report for the financial year ended 31 December 2025, the notice of AGM convening the AGM (the "**Notice of AGM**") and the Proxy Form) may be accessed at CLAR's website at the URL <https://investor.capitaland-ascendasreit.com/agm.html> and <https://investor.capitaland-ascendasreit.com/ar.html>, and are also available on the SGX-ST website at the URL <https://www.sgx.com/securities/company-announcements>.



CAPITALAND ASCENDAS REIT

(Constituted in the Republic of Singapore Pursuant to a Trust Deed Dated 9 October 2002 (As Amended))

MANAGED BY

CAPITALAND ASCENDAS REIT MANAGEMENT LIMITED

(Company Registration No. 200201987K)

APPENDIX TO UNITHOLDERS IN RELATION TO:

THE PROPOSED RENEWAL OF THE UNIT BUY-BACK MANDATE

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To: The Unitholders of CapitaLand Ascendas REIT

Dear Sir/Madam

1 INTRODUCTION

1.1 Summary

CapitaLand Ascendas REIT Management Limited, as manager of CLAR (the “**Manager**”), refers to (a) the Notice of AGM and (b) Ordinary Resolution 4 (“**Resolution 4**”) under the heading “As Special Business” set out in the Notice of AGM.

The purpose of this Appendix is to provide Unitholders with information relating to the proposed renewal of the Unit Buy-Back Mandate (as defined herein).

Resolution 4 relates to the proposed renewal of the Unit Buy-Back Mandate of the Manager. The Manager’s existing mandate to exercise its powers to procure the repurchases of Units for and on behalf of CLAR without the prior specific approval of the Unitholders in a general meeting was approved by Unitholders at the annual general meeting of CLAR that was held on 25 April 2025, and such mandate would expire on 24 April 2026, being the date of the AGM. In this regard, the Manager seeks approval from Unitholders at the AGM in relation to the renewal of the mandate to exercise its powers to procure the repurchases of Units without the prior specific approval of Unitholders in a general meeting (the “**Unit Buy-Back Mandate**”).

1.2 Advice to Unitholders

Unitholders should note that by voting in favour of Resolution 4 relating to the renewal of the Unit Buy-Back Mandate, they will be authorising the Manager to procure the repurchases of Units on the terms and conditions set out in paragraph 2 of this Appendix and in accordance with the provisions of the trust deed dated 9 October 2002 constituting CLAR (as amended, varied and/or supplemented from time to time) (“**Trust Deed**”) and all applicable laws and regulations, including but not limited to the listing manual of the SGX-ST (the “**Listing Manual**”).

(See “The Proposed Renewal of the Unit Buy-Back Mandate” in paragraph 2 of this Appendix for further details.)

1.3 Legal Adviser for the Unit Buy-Back Mandate

The Manager has engaged Allen & Gledhill LLP as its legal adviser in relation to the Unit Buy-Back Mandate.

2 THE PROPOSED RENEWAL OF THE UNIT BUY-BACK MANDATE

2.1 Rationale for the Unit Buy-Back Mandate

The approval of the renewal of the Unit Buy-Back Mandate authorising the Manager to repurchase Units for and on behalf of CLAR would give the Manager the flexibility to undertake repurchases of Units (“**Unit Buy-Back**”) of up to the 3.0% limit described in paragraph 2.2.1 of this Appendix at any time, during the period when the Unit Buy-Back Mandate is in force.

The rationale for seeking the Unit Buy-Back Mandate is as follows:

- (a) the Unit Buy-Back Mandate would be a flexible and cost-effective capital management tool to enhance return on equity for Unitholders and/or the net asset value (“**NAV**”) per Unit; and
- (b) the Unit Buy-Back Mandate, when exercised at appropriate times, would help mitigate short-term market volatility, off-set the effects of short-term speculative trading of the Units and bolster market confidence in the Units.

While the Unit Buy-Back Mandate would authorise Unit Buy-Backs of up to the said 3.0% limit during the period when the Unit Buy-Back Mandate is in force, Unitholders should note that Unit Buy-Backs may not necessarily be carried out to the entire 3.0% limit as authorised by Unitholders.

Repurchases of Units will be made only when the Manager considers it to be in the best interests of CLAR and the Unitholders.

Rule 723 of the Listing Manual requires CLAR to ensure that at least 10.0% of its Units are at all times held by the public (the “**Public Float**”). As at 3 March 2026, being the latest practicable date prior to the issuance of this Appendix (the “**Latest Practicable Date**”), the Public Float is approximately 74%, and accordingly, the Manager is of the view that the orderly trading and the listing status of the Units on the SGX-ST is not likely to be affected by the Unitholders’ approval of the Unit Buy-Back Mandate and the repurchases of Units thereunder.

2.2 Authority and Limits on the Unit Buy-Back Mandate

The authority conferred on the Manager and the limits placed on repurchases of Units by the Manager under the Unit Buy-Back Mandate are set out below:

2.2.1 Maximum Limit

The total number of Units which may be repurchased pursuant to the Unit Buy-Back Mandate is limited to that number of Units representing not more than 3.0% of the total number of issued Units as at the date of the AGM.¹

For Illustrative Purposes Only: On the basis of 4,611,952,294 Units in issue as at the Latest Practicable Date, and assuming that no further Units are issued on or prior to the AGM at which the Unit Buy-Back Mandate is approved, not more than 138,358,568 Units (representing approximately 3.0% of the issued Units) may be repurchased by the Manager pursuant to the Unit Buy-Back Mandate during the Mandate Duration (as defined herein).

2.2.2 Duration of Authority

Unless revoked or varied by Unitholders in a general meeting, the Unit Buy-Back Mandate, if approved by Unitholders, will be in force from the period commencing the date on which the AGM is held, and the Unit Buy-Back Mandate is approved and expiring on the earliest of the following dates:

- (a) the date on which the next annual general meeting of CLAR is held;
- (b) the date by which the next annual general meeting of CLAR is required by applicable laws and regulations or the provisions of the Trust Deed to be held; or
- (c) the date on which the repurchases of Units by the Manager pursuant to the Unit Buy-Back Mandate are carried out to the full extent mandated, (the “**Mandate Duration**”).

Under the Trust Deed and the prevailing laws and regulations of Singapore, subject to any waiver by the relevant regulatory authorities, CLAR is required to convene an annual general meeting of Unitholders once every calendar year and not more than 15 months after the holding of the last preceding annual general meeting, and in any case within four months from the financial year end of CLAR.

The authority conferred on the Manager under the Unit Buy-Back Mandate to repurchase Units may be renewed at the next annual general meeting of Unitholders. When seeking the approval of Unitholders for any subsequent Unit Buy-Back Mandate, the Manager shall disclose details of each Unit Buy-Back made during the Mandate Duration in respect of the Unit Buy-Back Mandate immediately preceding such Unit Buy-Back Mandate being sought, including the total number of Units repurchased, the repurchase price per Unit or the highest and lowest prices paid for such repurchases of Units, where relevant, and the total consideration paid for such repurchases.

¹ Pursuant to the Listing Manual, a unit buy-back shall not exceed 10.0% of the total number of issued units excluding treasury units and subsidiary holdings in each class as at the date of the resolution passed by unitholders for the unit buy-back. For the avoidance of doubt, CLAR does not hold any treasury units and there are no subsidiary holdings as none of the subsidiaries of CLAR hold any Units. There is also only one class of units in CLAR.

2.2.3 Manner of Repurchase

Repurchases of Units may be made by way of:

- (a) market repurchase(s) ("**Market Repurchases**"); and/or
- (b) off-market repurchase(s) ("**Off-Market Repurchases**").

Market Repurchases refer to repurchases of Units by the Manager effected on the SGX-ST and/or, as the case may be, such other stock exchange for the time being on which the Units may be listed and quoted, through one or more duly licensed stockbrokers appointed by the Manager for the purpose.

Off-Market Repurchases refer to repurchases of Units by the Manager (which are not Market Repurchases) made under an equal access scheme or schemes for the repurchase of Units from Unitholders in accordance with the Trust Deed. In this regard, an Off-Market Repurchase must satisfy all the following conditions:

- (a) offers for the repurchase or acquisition of Units shall be made to every person who holds Units to repurchase or acquire the same percentage of their Units;
- (b) all of the above-mentioned persons shall be given a reasonable opportunity to accept the offers made to them; and
- (c) the terms of all the offers shall be the same, except that the following shall be disregarded:
 - (i) differences in consideration attributable to the fact that offers may relate to Units with different accrued distribution entitlements;
 - (ii) differences in consideration attributable to the fact that the offers may relate to Units with different amounts remaining unpaid; and
 - (iii) differences in the offers introduced solely to ensure that each Unitholder is left with a whole number of Units.

Additionally, the Listing Manual provides that, in making an Off-Market Repurchase, the Manager must issue an offer document to all Unitholders which must contain, *inter alia*:

- (a) the terms and conditions of the offer;
- (b) the period and procedures for acceptances;
- (c) the reasons for the proposed Unit repurchases;
- (d) the consequences, if any, of Unit repurchases by the Manager that will arise under the Singapore Code on Take-overs and Mergers (the "**Code**") or other applicable takeover rules;
- (e) whether the Unit repurchases, if made, could affect the listing of the Units on the SGX-ST;
- (f) details of any Unit repurchases made by the Manager in the previous 12 months (whether Market Repurchases or Off-Market Repurchases in accordance with an equal access scheme), giving the total number of Units repurchased, the repurchase price per Unit or the highest and lowest prices paid for the repurchases, where relevant, and the total consideration paid for the repurchases; and
- (g) whether the Units repurchased by the Manager will be cancelled or kept as treasury Units.

2.2.4 Repurchase Price

The Manager has the discretion to determine the repurchase price for a repurchase of Units under a Unit Buy-Back Mandate, subject to such repurchase price not exceeding 105.0% of the Average Closing Price (as defined herein) of the Units for both a Market Repurchase and an Off-Market Repurchase (the "**Maximum Price**"), excluding Related Expenses (as defined herein) of such repurchase.

For this paragraph 2.2.4:

"**Average Closing Price**" means the average of the closing market prices of the Units over the last five Market Days (as defined herein), on which transactions in the Units were recorded, immediately preceding the date of the Market Repurchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Repurchase, and deemed to be adjusted for any corporate action

that occurs during the relevant five Market Days and the date of the Market Repurchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Repurchase.

"date of the making of the offer" means the date on which the Manager makes an offer for an Off-Market Repurchase, stating therein the repurchase price (which shall not be more than the Maximum Price for an Off-Market Repurchase calculated on the foregoing basis) for each Unit and the relevant terms of the equal access scheme for effecting the Off-Market Repurchase.

2.3 Status of Repurchased Units

Under the Trust Deed, a Unit repurchased by way of a Unit Buy-Back shall be deemed cancelled immediately on repurchase (and all rights and privileges attached to such Unit will expire on such cancellation).

2.4 Reporting Requirements

Rule 886 of the Listing Manual specifies that an issuer shall notify the SGX-ST of all repurchases or acquisitions of its Units not later than 9.00 a.m.:

- (a) in the case of a Market Repurchase, on the Market Day following the day on which the Market Repurchase was made; or
- (b) in the case of an Off-Market Repurchase under an equal access scheme, on the second Market Day after the close of acceptance of the offer for the Off-Market Repurchase.

The notification of any such repurchases of Units to the SGX-ST (in the form of an announcement on the SGXNet) shall be in such form and shall include such details as the SGX-ST may prescribe.

The Manager shall make arrangements with the appointed stockbrokers and/or custodians to ensure that they provide the Manager, in a timely fashion, the necessary information which will enable the Manager to make the notifications to the SGX-ST.

2.5 Sources of Funds

The Manager may only apply funds for the repurchase of Units as provided in the Trust Deed and in accordance with the applicable laws and regulations in Singapore. The Manager may not repurchase Units for a consideration other than in cash.

The Manager intends to utilise CLAR's internal sources of funds, external borrowings or a combination of both to finance the Manager's repurchase of Units on behalf of CLAR pursuant to the Unit Buy-Back Mandate, subject always to the requirements of the applicable laws and/or regulations in force at the relevant time.

2.6 Financial Effects

It is not possible for the Manager to calculate realistically or quantify the impact of repurchases of Units that may be made pursuant to the Unit Buy-Back Mandate on the NAV per Unit and distribution per Unit ("**DPU**") as the resultant effect would depend on, among others, the aggregate number of Units repurchased, and the repurchase prices paid for such Units.

CLAR's total number of issued Units will be diminished by the total number of Units repurchased by way of a Unit Buy-Back, as such Units will be cancelled.

The Manager will only exercise the Unit Buy-Back Mandate when it considers it to be in the best interests of CLAR and the Unitholders. The Manager will consider factors such as the working capital requirements, availability of financial resources, the investment and growth strategies of CLAR and the prevailing market conditions before repurchasing Units under the Unit Buy-Back Mandate. The Manager will exercise the Unit Buy-Back Mandate with a view to enhancing the DPU and/or the NAV per Unit. The Manager does not intend to exercise the Unit Buy-Back Mandate to such an extent as would have a material adverse effect on the financial position of CLAR.

For Illustrative Purposes Only: The financial effects of a Unit Buy-Back on CLAR are based on the assumptions set out below:

- (a) 138,358,568 Units (representing approximately 3.0% of the issued Units as at the Latest Practicable Date) are repurchased by the Manager pursuant to the Unit Buy-Back Mandate on 1 January 2025;
- (b) 4,611,952,294 Units are in issue as at the Latest Practicable Date (assuming no further Units are issued on or prior to the AGM at which the Unit Buy-Back Mandate is approved);

- (c) units are repurchased by the Manager at the Maximum Price of S\$2.8287 per Unit (being 105.0% of the Average Closing Price of the Units immediately preceding the Latest Practicable Date), and accordingly, the maximum amount of funds required for the repurchase of the 138,358,568 Units, representing approximately 3.0% of the issued Units as at the Latest Practicable Date (excluding Related Expenses) is approximately S\$391,374,881;
- (d) the Unit Buy-Back Mandate has been effective since 1 January 2025;
- (e) all Units repurchased under the Unit Buy-Back Mandate are cancelled;
- (f) the repurchases of Units are funded solely by external borrowings; and
- (g) there are no changes to the distribution policy to Unitholders.

Based on the assumptions set out above, the financial effects of the repurchase of 138,358,568 Units (representing approximately 3.0% of the issued Units as at the Latest Practicable Date) by the Manager pursuant to the Unit Buy-Back Mandate are set out below based on the audited consolidated financial statements of CLAR and its subsidiaries (the "**CLAR Group**") for the financial year ended 31 December 2025 ("**FY 2025**") and the audited consolidated financial statements of the CLAR Group for FY 2025, the "**FY 2025 Audited Financial Statements**"):

	FY 2025 Audited Financial Statements	Pro forma Financial Effects of Unit Repurchases on the FY 2025 Audited Financial Statements
Net Assets (S\$ million)	10,550.1	10,145.0
Current Assets (S\$ million)	386.1	386.1
Current Liabilities (S\$ million)	2,394.4	2,394.4
Number of issued Units (as at the Latest Practicable Date) (million)	4,612.0	4,473.6
<u>Financial Ratios</u>		
Adjusted NAV per Unit (excluding outstanding distributable income) (S\$)	2.21	2.19
Distribution per Unit (cents)	15.005	15.476
Aggregate Leverage (%)	39.0%	41.1%

Unitholders should note that the financial effects set out in the table above are based on the FY 2025 Audited Financial Statements and are presented strictly for illustrative purposes only. The results of CLAR for FY 2025 may not be representative of future performance. Although the Unit Buy-Back Mandate would authorise the Manager to repurchase up to 3.0% of the total number of issued Units, the Manager may not necessarily repurchase or be able to repurchase the entire 3.0% of the total number of issued Units at any time while the Unit Buy-Back Mandate is in force.

2.7 Taxation

Unitholders who are in doubt as to their respective tax positions or the tax implications of Unit repurchases by the Manager, or who may be subject to tax whether in or outside Singapore, should consult their own professional advisers.

2.8 Units Repurchased by the Manager

As at the Latest Practicable Date, the Manager has not repurchased any Units under the existing Unit Buy-Back Mandate immediately preceding the AGM.

2.9 Black-Out Periods

The Manager will not repurchase any Units for and on behalf of CLAR at any time after a material price-sensitive development has occurred or has been the subject of a decision until such time the price-sensitive information has been publicly announced. In addition, the Manager will not repurchase Units for and on behalf of CLAR during the period commencing one month before the announcement of the CLAR Group's half-year and full-year financial statements.

2.10 Take-over Implications

The circumstances under which Unitholders and persons acting in concert with them will incur an obligation to make a mandatory take-over offer under Rule 14 of the Code after a repurchase of Units by the Manager are set out in Appendix 2 of the Code. The take-over implications which may arise from any repurchase by the Manager of Units by way of a Unit Buy-Back are set out below.

2.10.1 *Obligation to make a Take-over Offer*

If, as a result of any repurchase by the Manager of the Units, the proportionate interest in the voting rights of a Unitholder and persons acting in concert with him increases, such increase will be treated as an acquisition for Rule 14 of the Code. Consequently, a Unitholder or a group of Unitholders acting in concert could obtain or consolidate effective control of CLAR and become obliged to make a mandatory take-over offer under Rule 14 of the Code.

2.10.2 *Persons Acting in Concert*

Applying the Code to CLAR, to the extent possible, persons acting in concert comprise individuals or companies who, pursuant to an agreement or understanding (whether formal or informal), co-operate, through the acquisition by any of them of Units (or otherwise), to obtain or consolidate effective control of CLAR.

Unless the contrary is established, the following persons, among others, will be presumed to be acting in concert, namely:

- (a) the following companies:
 - (i) a company ("**(A)**");
 - (ii) the parent company of (A) ("**(B)**");
 - (iii) the subsidiaries of (A) (each, "**(C)**");
 - (iv) the fellow subsidiaries of (A) (each, "**(D)**");
 - (v) the associated companies of any of (A), (B), (C), or (D) (each, "**(E)**");
 - (vi) companies whose associated companies include any of (A), (B), (C), (D) or (E); and
 - (vii) any person who has provided financial assistance (other than a bank in the ordinary course of business) to any of the foregoing companies for the purchase of voting rights; and
- (b) a company with any of its directors (together with their close relatives, related trusts, as well as companies controlled by any of the directors, their close relatives and related trusts).

For this purpose, a company is an "**associated company**" (as defined in the Code) of another company if the second company owns or controls at least 20.0% but not more than 50.0% of the voting rights of the first-mentioned company.

2.10.3 *Effect of Rule 14 and Appendix 2 of the Code*

In general terms, the effect of Rule 14 and Appendix 2 of the Code is that, unless exempted², Unitholders and/or persons acting in concert with them will incur an obligation to make a mandatory take-over offer under Rule 14 of the Code if, as a result of the Manager repurchasing Units by way of a Unit Buy-Back, the voting rights of such Unitholders and/or their concert parties would increase to 30.0% or more, or if such Unitholders and/or their concert parties hold between 30.0% and 50.0% of the voting rights in CLAR, if the voting rights of such Unitholders and/or their concert parties would increase by more than 1.0% in any period of six months.

Under Appendix 2 of the Code, a Unitholder not acting in concert with the Directors will not be required to make a mandatory take-over offer under Rule 14 of the Code if, as a result of the Manager repurchasing Units by way of a Unit Buy-Back, the voting rights of such Unitholder would increase to 30.0% or more, or, if such Unitholder holds between 30.0% and 50.0% of the voting rights in CLAR, the voting rights of such Unitholder would increase by more than 1.0% in any period of six months. Such Unitholder need not abstain from voting in respect of Resolution 4 relating to the renewal of the Unit Buy-Back Mandate.

² Unitholders and/or persons acting in concert with them will be exempt from the requirement to make a mandatory take-over offer under Rule 14 of the Code upon the satisfaction of the conditions set out in paragraph 3(a) of Appendix 2 of the Code.

Based on the interests of the Substantial Unitholders (as defined herein) in Units recorded in the Register of Substantial Unitholders as at the Latest Practicable Date, none of the Substantial Unitholders would become obliged to make a take-over offer for CLAR under Rule 14 of the Code as a result of any repurchase of Units by the Manager pursuant to the Unit Buy-Back Mandate of the maximum limit of 3.0% of its issued Units as at the Latest Practicable Date.

Important:

The statements herein do not purport to be a comprehensive or exhaustive description of all the relevant provisions of, or all the implications that may arise under the Code. Unitholders are advised to consult their professional advisers and/or the Securities Industry Council at the earliest opportunity as to whether an obligation to make a mandatory take-over offer would arise by reason of any Unit repurchases by the Manager.

2.11 Unitholders' Approval

In view of the foregoing, the Manager is seeking the approval of Unitholders for Resolution 4 relating to the renewal of the Unit Buy-Back Mandate.

Important:

Unitholders should note that by voting in favour of Resolution 4 relating to the renewal of the Unit Buy-Back Mandate, they will be authorising the Manager to procure the repurchase of Units on the terms and conditions set out in paragraph 2 of this Appendix and in accordance with the provisions of the Trust Deed and all applicable laws and regulations, including but not limited to the Listing Manual.

3 INTERESTS OF DIRECTORS AND SUBSTANTIAL UNITHOLDERS

Based on the Register of Directors' Unitholdings and the Register of Substantial Unitholders, as at the Latest Practicable Date, and as at the date of the AGM (on the assumption that their voting rights will not change between the Latest Practicable Date and the date of the AGM), the direct and deemed interests and voting rights of the Directors who have interests in the Units and in the outstanding Awards, and the Substantial Unitholders will be as follows:

Interests of Directors and Substantial Unitholders as at the Latest Practicable Date

Name of Director	Direct Interest		Deemed Interest		Total No. of Units held	%	Contingent Awards of Units ² under the Manager's	
	No. of Units	% ¹	No. of Units	% ¹			Performance Unit Plan	Restricted Unit Plan
Dr Beh Swan Gin	-	-	-	-	-	-	-	-
William Tay Wee Leong	1,098,953	0.024	-	-	1,098,953	0.024	0 to 512,504 ³	30,931 ^{4,5}
Daniel Cuthbert Ee Hock Huat	77,988	0.002	-	-	77,988	0.002	-	-
Chinniah Kunnasagaran	44,414	N.M. ⁶	6,222	N.M. ⁶	50,636	N.M. ⁶	-	-
Choo Oi Yee	19,594	N.M. ⁶	-	-	19,594	N.M. ⁶	-	-
Manohar Khatani	-	-	-	-	-	-	-	-
Tham Wei Hsing, Paul	5,000	N.M. ⁶	-	-	5,000	N.M. ⁶	-	-

Notes:

- ¹ The percentage is based on 4,611,952,294 Units in issue as at the Latest Practicable Date.
- ² This refers to the number of Units which are the subject of contingent awards granted or finalised but not released under the Manager's Performance Unit Plan ("PUP") and Restricted Unit Plan ("RUP").
- ³ The final number of Units to be released will depend on the achievement of pre-determined targets at the end of the three-year performance periods. The final number of Units that will be released could range from 0% to 200% of the baseline award. The Units released, if any, will be delivered in a combination of units and cash.
- ⁴ Being the unvested Units under the RUP.
- ⁵ On the final vesting, an additional number of Units of a total value equal to the value of the accumulated distributions which are declared during each of the vesting periods and deemed foregone due to the vesting mechanism of RUP, will also be released.
- ⁶ Not meaningful.

Name of Substantial Unitholder ¹	Direct Interest		Deemed Interest		Total No. of Units held	
	No. of Units	% ²	No. of Units	% ²	Units held	% ²
Temasek Holdings (Private) Limited ^{3,5,6} ("Temasek")	-	-	858,753,598	18.62	858,753,598	18.62
Tembusu Capital Pte. Ltd. ^{4,5,6} ("Tembusu")	-	-	796,770,614	17.27	796,770,614	17.27
Bartley Investments Pte. Ltd. ^{5,6} ("Bartley")	-	-	782,916,108	16.97	782,916,108	16.97
Mawson Peak Holdings Pte. Ltd. ^{5,6} ("Mawson")	-	-	782,916,108	16.97	782,916,108	16.97
Glenville Investments Pte. Ltd. ^{5,6} ("Glenville")	-	-	782,916,108	16.97	782,916,108	16.97
TJ Holdings (III) Pte. Ltd. ^{5,6} ("TJ Holdings (III)")	-	-	782,916,108	16.97	782,916,108	16.97
CLA Real Estate Holdings Pte. Ltd. ^{5,6} ("CLA")	-	-	782,916,108	16.97	782,916,108	16.97
CapitaLand Group Pte. Ltd. ^{5,6} ("CL")	-	-	782,916,108	16.97	782,916,108	16.97
CapitaLand Investment Limited ^{5,6,7} ("CLI")	-	-	782,916,108	16.97	782,916,108	16.97
CLI International Pte. Ltd. ⁸ ("CLII")	-	-	779,928,969	16.91	779,928,969	16.91
CLI RE Fund Investments Pte. Ltd. ^{7,8} ("CLIRE")	779,928,969	16.91	-	-	779,928,969	16.91
BlackRock, Inc. ⁹ ("BlackRock")	-	-	309,800,887	6.71	309,800,887	6.71

Notes:

- "Substantial Unitholder" means a person with an interest in Units constituting not less than 5.0% of the total number of Units in issue.*
- The percentage is based on the 4,611,952,294 Units in issue as at the Latest Practicable Date. Percentages are rounded down to the nearest 0.01%.*
- Temasek is deemed to have an interest in the unitholdings in which its subsidiaries and associated companies (including but not limited to CLA) have or are deemed to have an interest pursuant to Section 4 of the Securities and Futures Act 2001 ("SFA").*
- Tembusu is deemed to have an interest in the unitholdings in which its subsidiaries (including but not limited to CLA) have or are deemed to have an interest pursuant to Section 4 of the SFA.*
- Temasek holds 100% of the equity interest in Tembusu, which holds 100% of the equity interest in Bartley, which holds 100% of the equity interest in Mawson, which holds 100% of the equity interest in Glenville, which holds 100% of the equity interest in TJ Holdings (III), which holds 100% of the equity interest in CLA, which holds 100% of the equity interest in CL. CL holds approximately 53.94% of the issued shares in CLI.*
- Each of Temasek, Tembusu, Bartley, Mawson, Glenville and TJ Holdings (III) is deemed to have an interest in the unitholdings in which CLA is deemed to have an interest pursuant to Section 4 of the SFA. Each of CLA and CL is deemed to have an interest in the unitholdings in which CLI is deemed to have an interest pursuant to Section 4 of the SFA.*
- CLI is deemed to have an interest in the unitholdings of its indirect wholly owned subsidiaries, namely, CLIRE and CapitaLand Ascendas REIT Management Limited ("CLARML"). CLARML holds 2,987,139 Units.*
- CLII is deemed to have an interest in the unitholding of its direct wholly owned subsidiary, namely, CLIRE.*
- BlackRock is deemed to have an interest in the Units held by the various funds managed by BlackRock Investment Advisors.*

4 DIRECTORS' RECOMMENDATION

Having considered the relevant factors, including the rationale for the proposed renewal of the Unit Buy-Back Mandate as set out in paragraph 2 of this Appendix, the Directors recommend that Unitholders vote at the AGM in favour of Resolution 4 relating to the renewal of the Unit Buy-Back Mandate.

5 DIRECTORS' RESPONSIBILITY STATEMENT

The Directors collectively and individually accept full responsibility for the accuracy of the information given in this Appendix and confirm after making all reasonable enquiries that, to the best of their knowledge and belief, this Appendix constitutes full and true disclosure of all material facts about the proposed renewal of the Unit Buy-Back Mandate, the CLAR Group, and the Directors are not aware of any facts the omission of which would make any statement in this Appendix misleading.

Where information in this Appendix has been extracted from published or otherwise publicly available sources or obtained from a named source, the sole responsibility of the Directors has been to ensure that such information has been accurately and correctly extracted from those sources and/or reproduced in this Appendix in its proper form and context.

6 DOCUMENT ON DISPLAY

The Trust Deed will be available for inspection at the registered office of the Manager³ for so long as CLAR is in existence.

³ Prior appointment with the Manager is required. Please contact the Manager via email at clar@capitaland.com.

GLOSSARY

%	: Per centum or Percentage
AGM	: The annual general meeting of Unitholders is to be held at Marina Bay Sands Expo and Convention Centre, Level 3, Hibiscus Ballroom, 10 Bayfront Avenue, Singapore 018956 on Friday, 24 April 2026 at 3.00 p.m. (Singapore Time), to approve the matters set out in the Notice of AGM
Appendix	: This Appendix dated 1 April 2026
Average Closing Price	: The average of the closing market prices of the Units over the last five Market Days, on which transactions in the Units were recorded, immediately preceding the date of the Market Repurchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Repurchase, and deemed to be adjusted for any corporate action that occurs during the relevant five Market Days and the date of the Market Repurchase or, as the case may be, the date of the making of the offer pursuant to the Off-Market Repurchase
Bartley	: Bartley Investments Pte. Ltd.
CL	: CapitalLand Group Pte. Ltd.
CDP	: The Central Depository (Pte) Limited
CLA	: CLA Real Estate Holdings Pte. Ltd.
CLARML	: CapitalLand Ascendas REIT Management Limited
CLAR Group	: CLAR and its subsidiaries
CLI	: CapitalLand Investment Limited
CLII	: CLI International Pte. Ltd.
CLIRE	: CLI RE Fund Investments Pte. Ltd.
Code	: The Singapore Code on Take-overs and Mergers
Date of the making of the offer	: The date on which the Manager makes an offer for an Off-Market Repurchase, stating therein the repurchase price (which shall not be more than the Maximum Price for an Off-Market Repurchase) for each Unit and the relevant terms of the equal access scheme for effecting the Off-Market Repurchase
Directors	: Directors of the Manager
DPU	: Distribution per Unit
FY 2025	: The financial year ended 31 December 2025
FY 2025 Audited Financial Statements	: The audited consolidated financial statements of the CLAR Group for FY 2025
Latest Practicable Date	: 3 March 2026, being the latest practicable date before the issuance of this Appendix
Glenville	: Glenville Investments Pte. Ltd.

Listing Manual	: The Listing Manual of the SGX-ST
Manager	: CapitalLand Ascendas REIT Management Limited, in its capacity as manager of CLAR
Mandate Duration	: Unless revoked or varied by Unitholders in a general meeting, the period commencing from the date on which the AGM is held and the Unit Buy-Back Mandate is approved and expiring on the earliest of the following dates: <ul style="list-style-type: none"> (a) the date on which the next annual general meeting of CLAR is held; (b) the date by which the next annual general meeting of CLAR is required by applicable laws and regulations or the provisions of the Trust Deed to be held; or (c) the date on which the repurchases of Units by the Manager pursuant to the Unit Buy-Back Mandate are carried out to the full extent mandated
Market Day	: A day on which the SGX-ST is open for trading in securities
Market Repurchases	: Repurchases of Units by the Manager effected on the SGX-ST and/or, as the case may be, such other stock exchange for the time being on which the Units may be listed and quoted, through one or more duly licensed stockbrokers appointed by the Manager for the purpose
Mawson	: Mawson Peak Holdings Pte. Ltd.
Maximum Price	: (a) in the case of a Market Repurchase, 105.0% of the Average Closing Price in accordance with Rule 884 of the Listing Manual; and (b) in the case of an Off-Market Repurchase, 105.0% of the Average Closing Price
NAV	: Net asset value
Notice of AGM	: The notice of AGM convening the AGM
Off-Market Repurchases	: Repurchases of Units by the Manager (which are not Market Repurchases) made under an equal access scheme or schemes for the repurchase of Units from Unitholders in accordance with the Trust Deed
Ordinary Resolution	: A resolution proposed and passed as such by a majority being greater than 50.0% or more of the total number of votes cast for and against such resolution at a meeting of Unitholders convened in accordance with the provisions of the Trust Deed
PUP	: Performance Unit Plan
Public Float	: Refers to the percentage of Units held by the public
Related Expenses	: Brokerage, stamp duty, commission, applicable goods and services tax and other related expenses
Resolution 4	: Ordinary Resolution 4, under the heading "As Special Business" as set out in the Notice of AGM
RUP	: Restricted Unit Plan
S\$ and cents	: Singapore dollars and cents
SFA	: Securities and Futures Act 2001 of Singapore
SGX-ST	: Singapore Exchange Securities Trading Limited
Substantial Unitholder	: A person with an interest in Units constituting not less than 5.0% of the total number of Units in issue
Temasek	: Temasek Holdings (Private) Limited

Tembusu	: Tembusu Capital Pte. Ltd.
TJ Holdings (III)	: TJ Holdings (III) Pte. Ltd.
Trust Deed	: The trust deed dated 9 October 2002 constituting CLAR (as amended, varied and/or supplemented from time to time)
Unit	: A unit representing an undivided interest in CLAR
Unit Buy-Back	: The buy-back of Units pursuant to the Unit Buy-Back Mandate
Unit Buy-Back Mandate	: The proposed unit buy-back mandate to be given to the Manager by way of an Ordinary Resolution in a general meeting, to exercise its powers to procure the repurchase of Units for and on behalf of CLAR without the prior specific approval of Unitholders at a general meeting
Unitholders	: The registered holders for the time being of a Unit, including person(s) so registered as joint holders, except where the registered holder is CDP, the term " Unitholder " shall, in relation to Units registered in the name of CDP, mean, where the context requires, the Depositor whose Securities Account with CDP is credited with Units

The terms "**Depositor**" and "**Depository Register**" shall have the meanings ascribed to them respectively in Section 81SF of the SFA.

Words importing the singular shall, where applicable, include the plural and vice versa, and words importing the masculine gender shall, where applicable, include the feminine and neuter genders.

References to persons shall include corporations.

Any reference in this Appendix to any enactment is a reference to that enactment for the time being amended or re-enacted.

Any reference to a time of day in this Appendix shall be a reference to Singapore time unless otherwise stated.

Any discrepancies in the tables, graphs and charts between the listed amounts and totals thereof are due to rounding. Unless otherwise stated in this Appendix, figures and percentages are rounded off where applicable.